

ANNUAL BUDGET



20

26

Our Vision Statement:

People our core, innovation our strength, community our intention.

Our Mission Statement:

Embracing change to create an enhanced quality of life by engaging our citizens in building a vibrant community.

Our Values:

Adaptability

Integrity

Inclusivity

Teamwork

Vibrancy

GOVERNANCE & ACCOUNTABILITY

Governance

The Town of Vegreville is governed by an elected Town Council comprised of a Mayor and six Councillors. Through the Chief Administrative Officer, this group provides governance and leadership to Town Administration. The Mayor and Councillors are members in a number of Committees and Boards that address specific topics.

Each Councillor is elected on an “at large” basis, meaning that Councillors are not elected on a geographic basis or in a ward. Each Councillor is available to any citizen who wishes to discuss an issue.

The Vegreville Town Council is responsible for setting the short and long-term strategic plans for the Town, providing executive leadership, setting public policy, adopting new codes and bylaws, approving the Town’s annual budget, entering agreements, and making planning and development decisions.

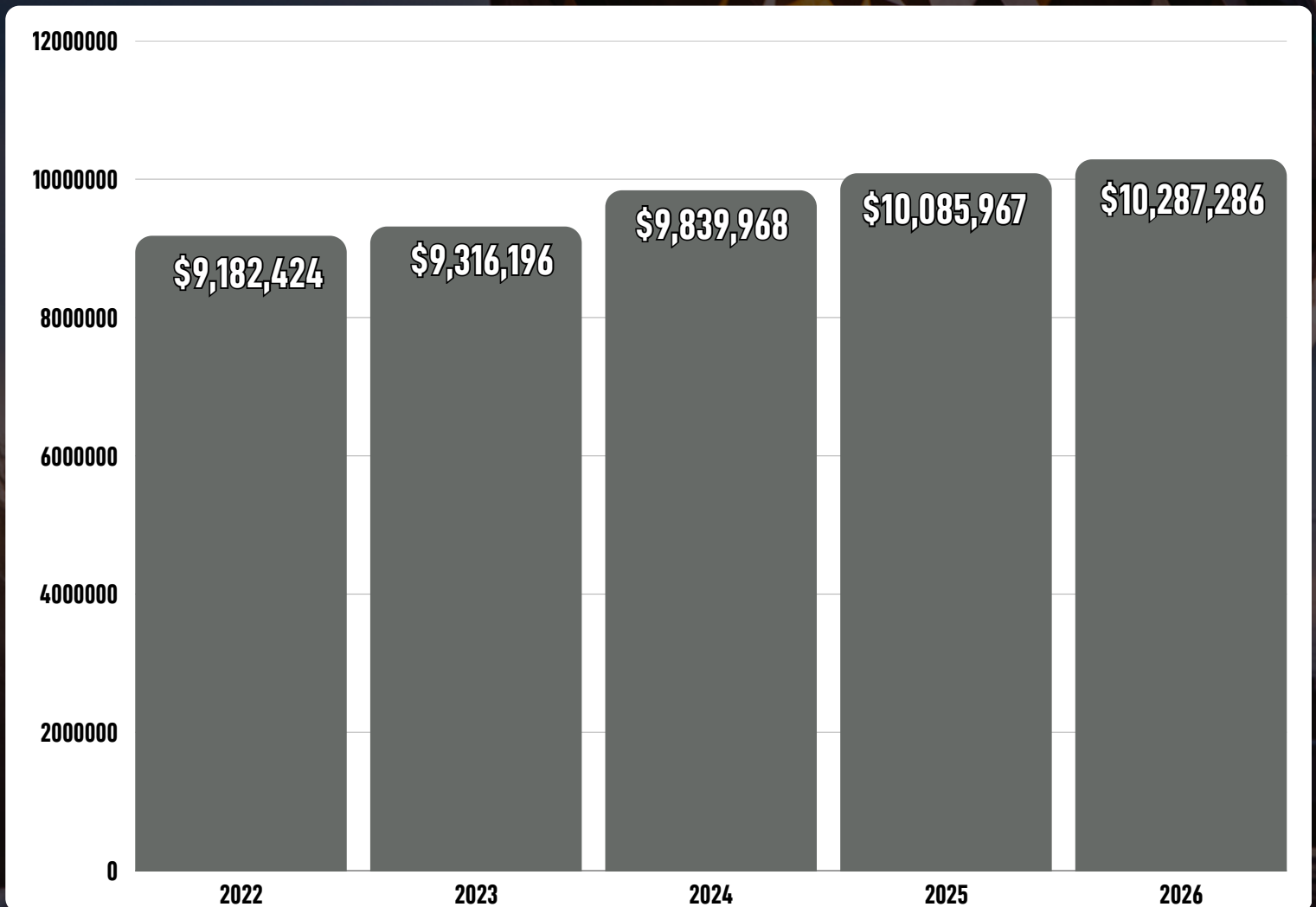
Accountability

The creation of the three-year operating and five-year capital plans are key components of the Town’s accountability cycle and play key roles in ensuring the Town’s long-term sustainability. They represent the Town’s overall plan for identifying services and capital additions and allocating appropriate resources to fund them.

BUDGET SUMMARY

Management and staff have spent a significant amount of time preparing detailed work plans and budgets to ensure the efficient operation of the Town and the responsible utilization of taxes collected from ratepayers.

Five Year Summary of Net Municipal Tax Revenue



BUDGET SUMMARY

The 2026 budget was one of the most challenging budgeting years the Town of Vegreville has faced in recent memory. Changes to accounting standards related to asset retirement obligations significantly reduced reserves, while operating costs continue to increase. This year's budget required careful and difficult decisions, all made with the needs and interests of Vegreville residents as the top priority. The Town of Vegreville's 2026 budget includes:

- 2.0% increase in net municipal taxes equating to \$201,719. As a reminder a 2.0% increase in net municipal taxes collected does not directly correlate to a 2.0% increase in mill rate or tax bills to citizens. The 2.0% tax increase is aimed at capturing the growth with new developments added to our taxation pool rather than increasing taxes to the average citizen.
- To maintain the level of service that Vegreville residents expect and deserve amid rising operating costs, the Town of Vegreville has implemented a 15% increase to municipal fees and charges. Even with this adjustment, Vegreville's fees remain below the average of similar municipalities, reflecting the Town's commitment to fiscal responsibility while ensuring residents continue to receive high-quality services.
- In the operating budget is a 2.0% Cost of Living Adjustment (COLA). The average consumer price index for 2025 in Alberta is at 1.8% (Economics Dashboard Alberta).
- \$188,288 of surplus in 2026 will be transferred to replenish reserves that have been depleted through the asset retirement obligation accounting standard changes and the impacts of Covid-19.

Council has approved funding for the following organizations:

ORGANIZATION	APPROVED FUNDING AMOUNT
Vegreville Transportation Services Society -----	\$22,000
Prairie Tails Animal Rescue Society -----	\$20,000
Crossroads Regional Economic Development Alliance -----	\$25,000
Northern Lights Library System Fees -----	\$31,679
Vegreville Centennial Library -----	\$221,000
TOTAL	\$319,679

The funding for the Vegreville Transportation Society, and Prairie Tails Animal Rescue Society are direct transfers to those organizations.

The funding for the Vegreville Centennial Library is by way of funding its net operating budget, such that its revenues and expenditures are included in the revenue and expenditures of the Town's operating budget.

COUNCIL

**CHIEF
ADMINISTRATIVE
OFFICER**

**CORPORATE
SERVICES**

FINANCE
DEPARTMENT

LIBRARY
LIASION

**LEGISLATIVE
SERVICES**

IP&D

PLANNING &
DEVELOPMENT

PUBLIC
WORKS

MUNICIPAL
SERVICES

UTILITIES

**PARKS,
RECREATION,
& FACILITIES**

**FAMILY &
COMMUNITY
SUPPORT
SERVICES**

**COMMUNITY
ENGAGEMENT
& ECONOMIC
DEVELOPMENT**

TOURISM

COMMUNITY
ENGAGEMENT

**PROTECTIVE
SERVICES**

MUNICIPAL
ENFORCEMENT

FIRE
SERVICES
& OHS

RCMP
LIASION

	2025	2026	2027	2028
CONSOLIDATED	Budget	Budget	Budget	Budget
Revenue				
Property Taxes	12,293,895	12,679,121	12,679,121	12,679,121
Less Requisitions	(2,207,928)	(2,391,435)	(2,391,435)	(2,391,435)
Net Municipal Taxes	10,085,967	10,287,686	10,287,686	10,287,686
User Fees and Sales of Goods and Services	4,642,638	5,352,796	4,808,701	4,859,241
Government Transfers	1,571,458	1,896,039	1,787,458	1,655,910
Investment Income	200,000	200,000	200,000	200,000
Franchise Fees	1,463,439	1,484,184	1,484,184	1,484,184
Fines, Licenses, Permits and Penalties	256,000	302,975	290,500	290,500
Other Income	956,187	1,146,019	1,019,130	732,001
Total Revenue	19,175,689	20,669,699	19,877,659	19,509,521
Expenditures				
Employee Benefits	1,838,248	1,739,256	1,740,761	1,746,829
Salaries & Wages	7,051,940	7,729,410	7,847,601	7,691,335
Total Staff Costs	8,890,188	9,468,665	9,588,362	9,438,164
Bank Charges and Interest	29,800	29,800	29,800	29,800
Contracted Services	3,699,498	3,769,632	3,494,125	3,432,643
Materials, Goods, Supplies and Utilities	3,966,832	4,003,736	3,878,068	3,763,691
Purchases From Other Governments	1,508,664	1,619,857	1,619,857	1,619,857
Interest on Long-term Debt	294,584	328,697	307,030	738,767
Transfers to Local Boards and Agencies	109,223	114,679	101,095	101,095
Other Transactions	51,750	51,700	26,700	26,700
Total Operational Costs	9,660,351	9,918,102	9,456,675	9,712,554
Total Expenditures	18,550,539	19,386,767	19,045,037	19,150,718
Net Revenue Over Expenditures	625,150	1,282,932	832,622	358,803
Net InterFund Transfers				
Debt Repayment	(685,508)	(723,912)	(554,005)	(573,268)
Transfer to Reserves	(480,000)	(782,317)	(594,029)	(484,000)
Transfers from Reserves	1,182,783	833,622	1,254,912	2,399,964
Capital from Operations	(641,642)	(610,325)	(939,500)	(1,701,500)
Total Interfund Transfers	(624,367)	(1,282,932)	(832,622)	(358,804)
Net Surplus (Deficit) before Amortization	783	-	-	-
Amortization	(3,326,066)	(3,237,596)	(3,233,537)	(3,107,389)
Surplus (Deficit) for the Year	(3,325,283)	(3,237,596)	(3,233,537)	(3,107,388)



GENERAL	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Revenue				
Net Property Taxes	10,085,967	10,287,686	10,287,686	10,287,686
Government Transfers	-	-	-	-
Investment Income	200,000	200,000	200,000	200,000
Franchise Fees	1,463,439	1,484,184	1,484,184	1,484,184
Fines, Licenses, Permits and Penalties	120,000	140,000	140,000	140,000
Total Revenue	11,869,406	12,111,870	12,111,870	12,111,870
Net InterFund Transfers				
Transfer to Reserves	-	(188,288)	-	-
Transfers from Reserves	-	-	1,129,912	2,394,964
Total Interfund Transfers	0	(188,288)	1,129,912	2,394,964
Net Surplus (Deficit)	11,869,406	11,923,582	13,241,782	14,506,834



	2025	2026	2027	2028
COUNCIL	Budget	Budget	Budget	Budget
Expenditures				
Remuneration	395,475	376,820	376,820	376,820
Travel Expenses	34,230	34,440	40,225	36,240
Memberships and Conference Fees	12,700	17,660	17,660	16,160
Council Administration	18,446	66,592	34,592	17,377
Professional Development	22,100	14,000	14,000	19,000
Total Operational Costs	87,476	132,692	106,477	88,777
Total Expenditures	482,951	509,512	483,297	465,597
Net of Revenue Over Expenditures	(482,951)	(509,512)	(483,297)	(465,597)
Net Interfund Transfers				
Transfers to Reserves	-	-	-	-
Transfers from Reserves	-	-	-	-
Total Interfund Transfers	-	-	-	-
Net Surplus (Deficit)	(482,951)	(509,512)	(483,297)	(465,597)

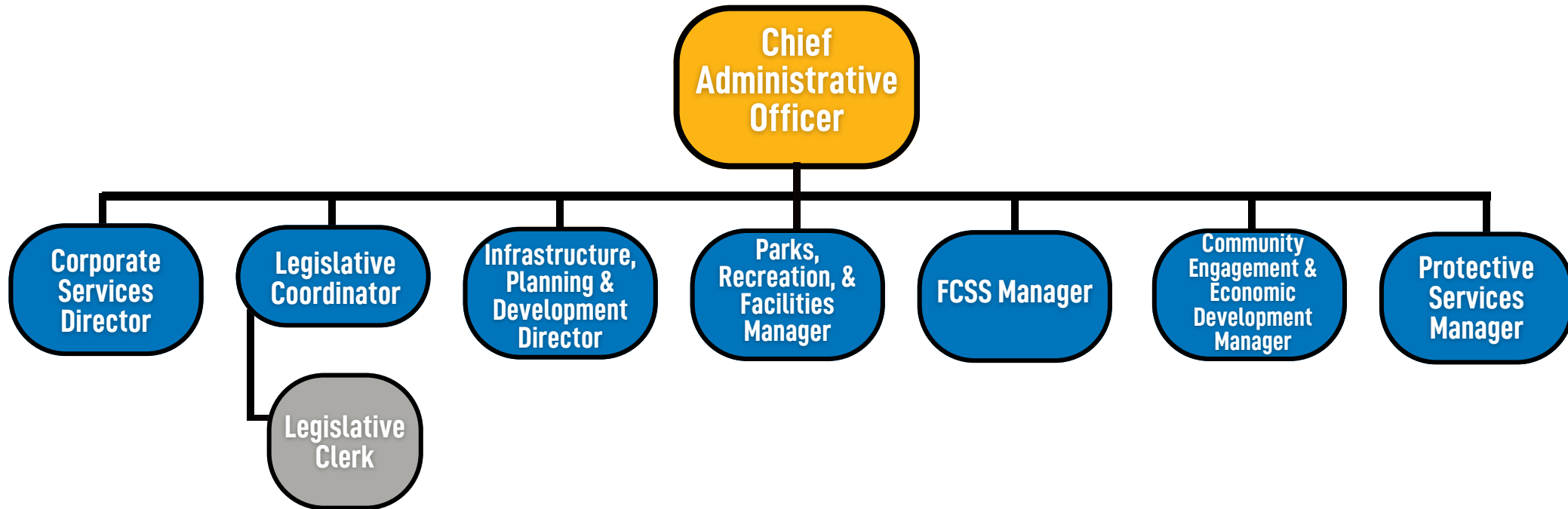


	2025	2026	2027	2028
COMMUNITY SERVICES ADMIN	Budget	Budget	Budget	Budget
Revenue				
Government Transfers	4,000	4,000	4,000	4,000
Other Income	-	-	-	-
Total Revenue	4,000	4,000	4,000	4,000
Expenditures				
Employee Benefits	-	-	-	-
Salaries & Wages	-	-	-	-
Total Staff Costs	-	-	-	-
Contracted Services	28,000	33,000	33,000	33,000
Materials, Goods, Supplies and Utilities	-	-	-	-
Transfers to Local Boards and Agencies	108,223	113,679	100,095	100,095
Total Operational Costs	136,223	146,679	133,095	133,095
Total Expenditures	136,223	146,679	133,095	133,095
Net Revenue Over Expenditures	(132,223)	(142,679)	(129,095)	(129,095)
Net InterFund Transfers				
Transfer to Reserves	-	-	-	-
Transfers from Reserves	31,000	-	-	-
Capital from Operations	-	-	-	-
Total Interfund Transfers	31,000	-	-	-
Net Surplus (Deficit)	(101,223)	(142,679)	(129,095)	(129,095)



	2025	2026	2027	2028
LIBRARY	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	11,000	12,500	11,000	11,000
Government Transfers	109,874	109,863	109,874	109,874
Fines, Licenses, Permits and Penalties	3,500	3,500	3,500	3,500
Other Income	29,750	11,750	6,250	6,250
Total Revenue	154,124	137,613	130,624	130,624
Expenditures				
Employee Benefits	52,902	52,902	48,302	48,302
Salaries & Wages	301,609	283,774	283,774	283,774
Total Staff Costs	354,510	336,676	332,076	332,076
Bank Charges and Interest	1,300	1,300	1,300	1,300
Contracted Services	48,550	47,933	44,650	44,650
Materials, Goods, Supplies and Utilities	63,600	28,500	26,500	26,500
Total Operational Costs	113,450	77,733	72,450	72,450
Total Expenditures	467,960	414,409	404,526	404,526
Net Revenue Over Expenditures	(313,836)	(276,796)	(273,902)	(273,902)
Net InterFund Transfers				
Transfer to Reserves	-	-	-	-
Transfers from Reserves	57,836	55,796	-	-
Total Interfund Transfers	57,836	55,796	-	-
Net Surplus (Deficit)	(256,000)	(221,000)	(273,902)	(273,902)

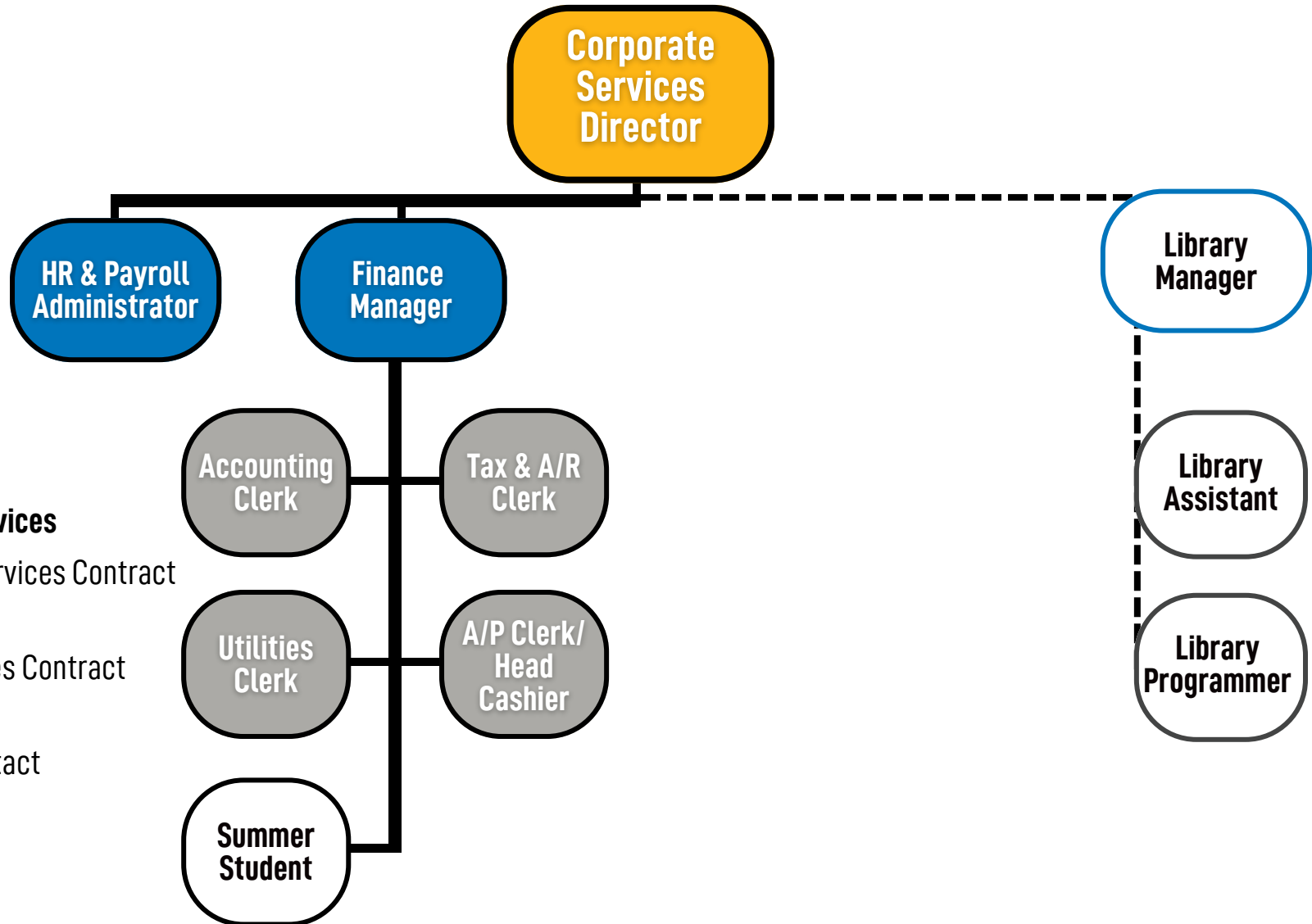
Administration





LEGISLATIVE	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Expenditures				
Employee Benefits	85,282	80,397	76,597	76,878
Salaries & Wages	286,487	300,221	304,152	306,392
Total Staff Costs	371,770	380,618	380,750	383,270
Contracted Services	15,310	24,270	21,330	12,560
Materials, Goods, Supplies and Utilities	1,500	3,000	5,000	3,000
Total Operational Costs	16,810	27,270	26,330	15,560
Total Expenditures	388,580	407,888	407,080	398,830
Net Revenue Over Expenditures	(388,580)	(407,888)	(407,080)	(398,830)
Net InterFund Transfers				
Transfers from Reserves	-	-	-	-
Total Interfund Transfers	-	-	-	-
Net Surplus (Deficit)	(388,580)	(407,888)	(407,080)	(398,830)

Corporate Services



Contracted Services

Assessment Services Contract
Audit Contract
Banking Services Contract
Insurance
IT Services Contact
Land Leases



	2025	2026	2027	2028
CORPORATE SERVICES	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	8,000	11,500	11,500	11,500
Government Transfers	101,106	161,106	101,106	101,106
Other income	43,400	53,750	53,750	53,750
Total Revenue	152,506	226,356	166,356	166,356
Expenditures				
Employee Benefits	154,968	156,106	156,563	158,215
Salaries & Wages	562,326	637,726	651,155	663,036
Total Staff Costs	717,294	793,832	807,717	821,251
Bank Charges	28,500	28,500	28,500	28,500
Contracted Services	541,621	528,858	525,048	558,001
Materials, Goods, Supplies and Utilities	46,000	37,000	29,000	29,000
Purchases From Other Governments	1,000	700	700	700
Other Transactions	51,000	51,000	26,000	26,000
Total Operational Costs	668,121	646,058	609,248	642,201
Total Expenditures	1,385,415	1,439,890	1,416,965	1,463,452
Net Revenue Over Expenditures	(1,232,909)	(1,213,534)	(1,250,609)	(1,297,096)
Net InterFund Transfers				
Transfer to Reserves	-	(100,000)	(100,000)	-
Transfers from Reserves	25,000	33,000	-	-
Total Interfund Transfers	25,000	(67,000)	(100,000)	-
Net Surplus (Deficit)	(1,207,909)	(1,280,534)	(1,350,609)	(1,297,096)

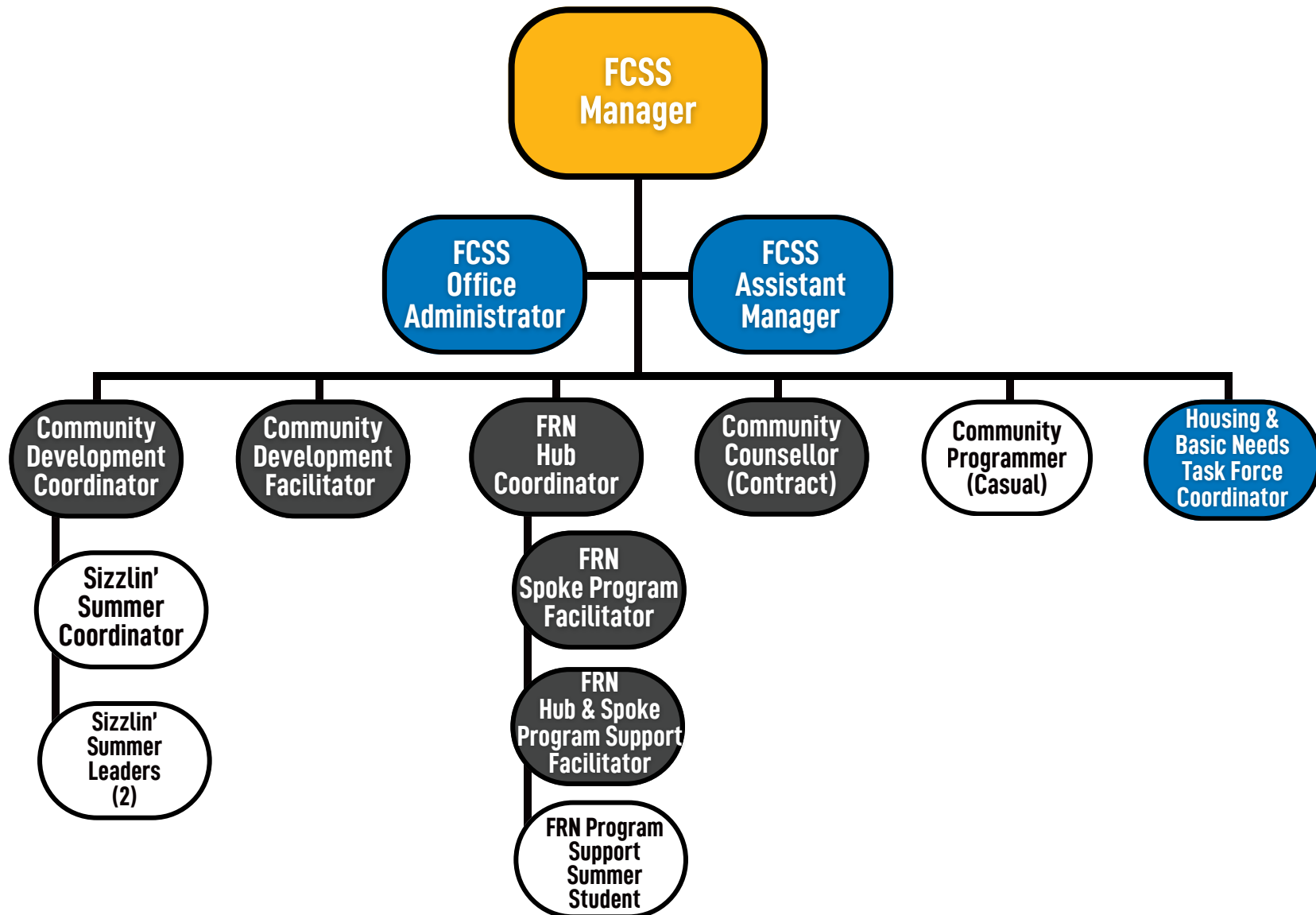
Community Engagement & Economic Development





	2025	2026	2027	2028
COMMUNITY ENGAGEMENT & ECONOMIC	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	129,000	122,000	122,000	122,000
Government Transfers	-	-	-	-
Investment Income	-	-	-	-
Franchise Fees	-	-	-	-
Fines, Licenses, Permits and Penalties	-	-	-	-
Other Income	3,500	3,500	2,500	2,500
Total Revenue	132,500	125,500	124,500	124,500
Expenditures				
Employee Benefits	89,517	81,341	82,021	82,541
Salaries & Wages	366,297	371,534	377,458	381,876
Total Staff Costs	455,814	452,875	459,478	464,417
Contracted Services	479,300	436,235	252,735	271,035
Materials, Goods, Supplies and Utilities	39,250	41,500	39,200	41,300
Total Operational Costs	518,550	477,735	291,935	312,335
Total Expenditures	974,364	930,610	751,413	776,752
Net Revenue Over Expenditures	(841,864)	(805,110)	(626,913)	(652,252)
Net InterFund Transfers				
Transfers to Reserves	-	-	-	-
Transfers from Reserves	112,500	-	-	-
Total Interfund Transfers	112,500	-	-	-
Net Surplus (Deficit)	(729,364)	(805,110)	(626,913)	(652,252)

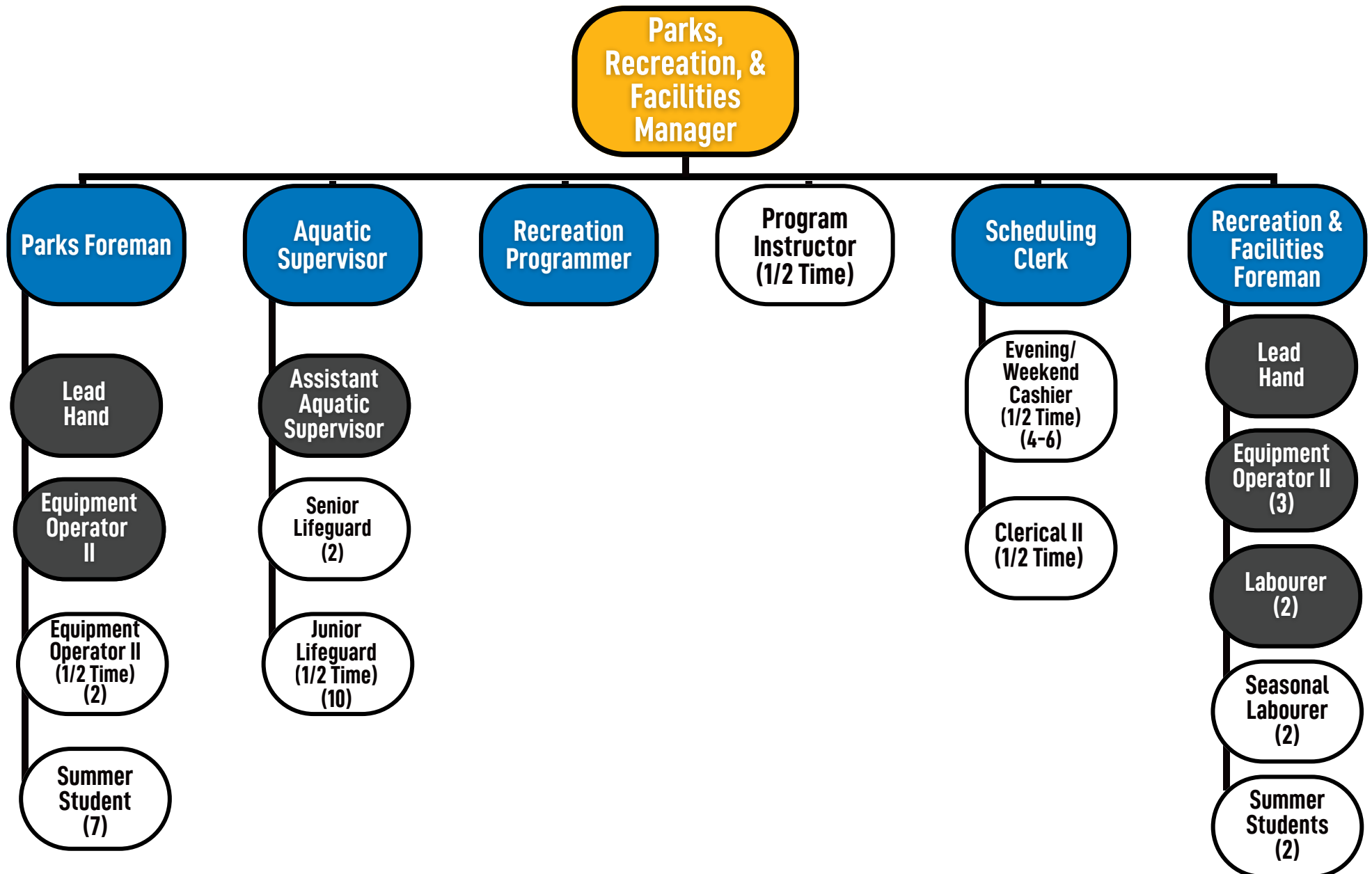
Family & Community Support Services





FCSS	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Revenue				
User Fees and Sales of Goods and Services	12,200	14,322	14,322	14,322
Government Transfers	534,258	770,044	751,452	619,904
Other Income	104,050	359,873	328,590	41,090
Total Revenue	650,508	1,144,239	1,094,364	675,316
Expenditures				
Employee Benefits	130,865	145,022	145,366	134,644
Salaries & Wages	529,767	872,466	881,472	637,940
Total Staff Costs	660,632	1,017,488	1,026,838	772,584
Contracted Services	94,468	183,130	171,970	97,118
Materials, Goods, Supplies and Utilities	53,517	87,801	82,128	35,251
Transfers to Local Boards and Agencies	1,000	1,000	1,000	1,000
Total Operational Costs	148,985	271,931	255,098	133,369
Total Expenditures	809,617	1,289,419	1,281,936	905,953
Net Revenue Over Expenditures	(159,109)	(145,180)	(187,572)	(230,637)
Net InterFund Transfers				
Transfer to Reserves	-	-	-	-
Transfers from Reserves	13,900	(29)	(29)	-
Total Interfund Transfers	13,900	(29)	(29)	-
Net Surplus (Deficit)	(145,209)	(145,209)	(187,601)	(230,637)

Parks, Recreation, & Facilities



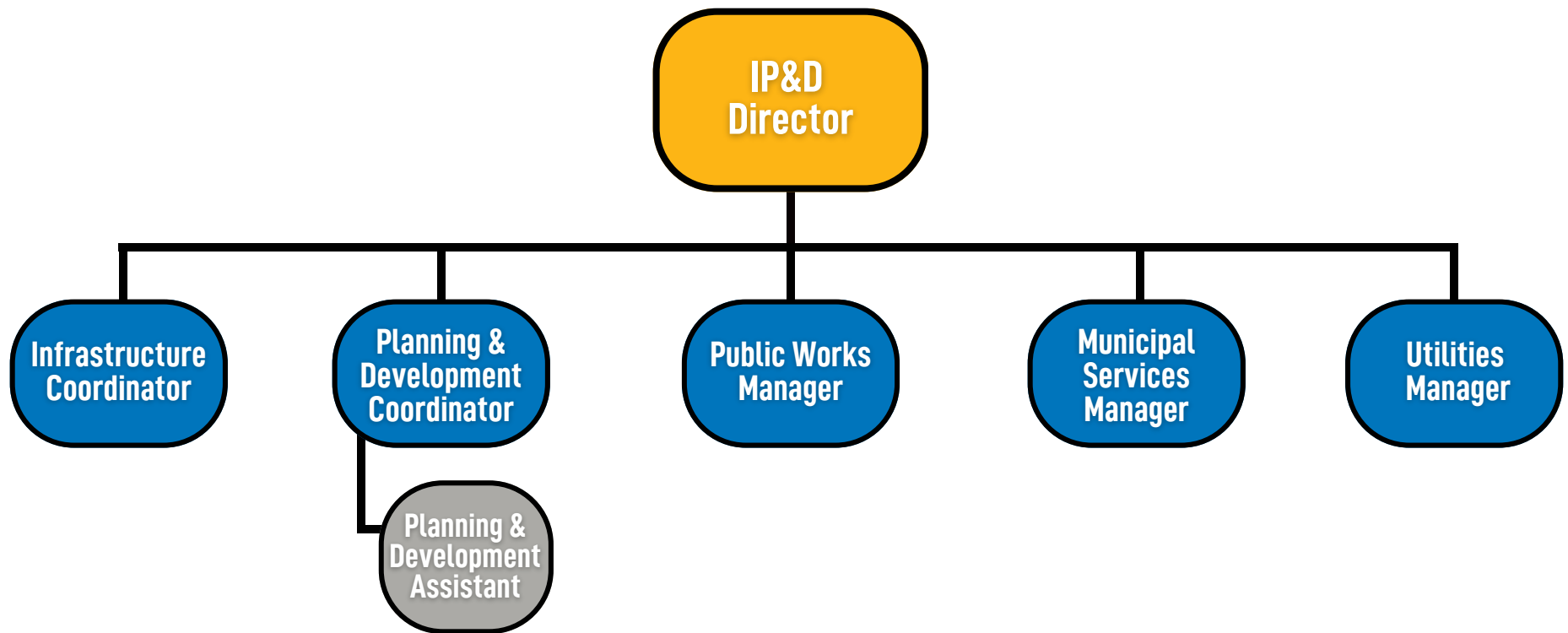


	2025	2026	2027	2028
PARKS & RECREATION	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	236,900	279,900	279,900	279,900
Government Transfers	309,500	309,500	309,500	309,500
Other Income	263,800	223,200	223,200	223,200
Total Revenue	810,200	812,600	812,600	812,600
Expenditures				
Employee Benefits	280,366	279,135	282,405	285,062
Salaries & Wages	1,178,374	1,253,883	1,278,772	1,297,951
Total Staff Costs	1,458,740	1,533,018	1,561,177	1,583,013
Contracted Services	422,695	395,245	380,245	385,245
Materials, Goods, Supplies and Utilities	516,850	509,500	509,500	509,500
Interest on Long-term Debt	10,300	9,468	8,612	7,731
Total Operational Costs	949,845	914,213	898,357	902,476
Total Expenditures	2,408,585	2,447,231	2,459,534	2,485,489
Net Revenue Over Expenditures	(1,598,385)	(1,634,631)	(1,646,934)	(1,672,889)
Net InterFund Transfers				
Debt Repayment	(29,196)	(30,029)	(30,885)	(31,765)
Transfer to Reserves	(55,000)	(55,000)	(55,000)	(55,000)
Transfers from Reserves	50,000	16,000	-	-
Capital from Operations	-	-	-	-
Total Interfund Transfers	(34,196)	(69,029)	(85,885)	(86,765)
Net Surplus (Deficit)	(1,632,581)	(1,703,660)	(1,732,818)	(1,759,654)



	2025	2026	2027	2028
FACILITIES	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	276,986	299,130	243,130	205,361
Government Transfers	-	-	-	-
Other Income	70,000	46,000	102,000	139,769
Total Revenue	346,986	345,130	345,130	345,130
Expenditures				
Employee Benefits	48,917	48,321	48,859	49,376
Salaries & Wages	179,539	195,575	199,117	202,290
Total Staff Costs	228,455	243,896	247,977	251,666
Contracted Services	635,653	604,628	537,938	539,693
Materials, Goods, Supplies and Utilities	436,330	445,885	446,885	402,885
Interest on Long-term Debt	179,119	172,925	166,532	159,938
Total Operational Costs	1,251,102	1,223,437	1,151,355	1,102,516
Total Expenditures	1,479,557	1,467,333	1,399,332	1,354,182
Net Revenue Over Expenditures	(1,132,571)	(1,122,203)	(1,054,202)	(1,009,052)
Net InterFund Transfers				
Debt Repayment	(197,871)	(204,067)	(210,460)	(217,054)
Transfer to Reserves	(10,000)	(10,000)	(10,000)	-
Transfers from Reserves	108,000	-	-	-
Capital from Operations	-	-	-	-
Total Interfund Transfers	(99,871)	(214,067)	(220,460)	(217,054)
Net Surplus (Deficit)	(1,232,443)	(1,336,270)	(1,274,662)	(1,226,106)

Infrastructure, Planning, & Development





	2025	2026	2027	2028
INFRASTRUCTURE, PLANNING & DEVELOPMEN	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	3,970,800	4,634,715	4,092,120	4,142,660
Government Transfers	85,296	114,102	84,102	84,102
Fines, Licenses, Permits and Penalties	76,000	92,975	80,500	80,500
Other Income	154,951	144,066	54,960	55,331
Total Revenue	4,287,047	4,985,858	4,311,682	4,362,592
Expenditures				
Employee Benefits	667,105	601,889	605,072	610,179
Salaries & Wages	2,600,151	2,689,362	2,733,003	2,769,142
Total Staff Costs	3,267,255	3,291,251	3,338,075	3,379,321
Contracted Services	1,170,118	1,247,167	1,311,560	1,280,933
Materials, Goods, Supplies and Utilities	2,579,900	2,722,300	2,588,305	2,613,705
Interest on Long-term Debt	103,744	146,018	131,886	571,099
Other Transactions	750	700	700	700
Total Operational Costs	3,854,762	4,116,436	4,032,703	4,466,690
Total Expenditures	7,122,017	7,407,687	7,370,777	7,846,011
Net Revenue Over Expenditures	(2,834,970)	(2,421,829)	(3,059,095)	(3,483,419)
Net InterFund Transfers				
Debt Repayment	(404,221)	(462,282)	(312,660)	(324,448)
Transfer to Reserves	(315,000)	(329,000)	(329,000)	(329,000)
Transfers from Reserves	417,450	470,650	125,000	5,000
Capital from Operations	(641,642)	(610,325)	(939,500)	(1,701,500)
Total Interfund Transfers	(943,413)	(930,957)	(1,456,160)	(2,349,948)
Net Surplus (Deficit)	(3,778,383)	(3,352,785)	(4,515,256)	(5,833,367)

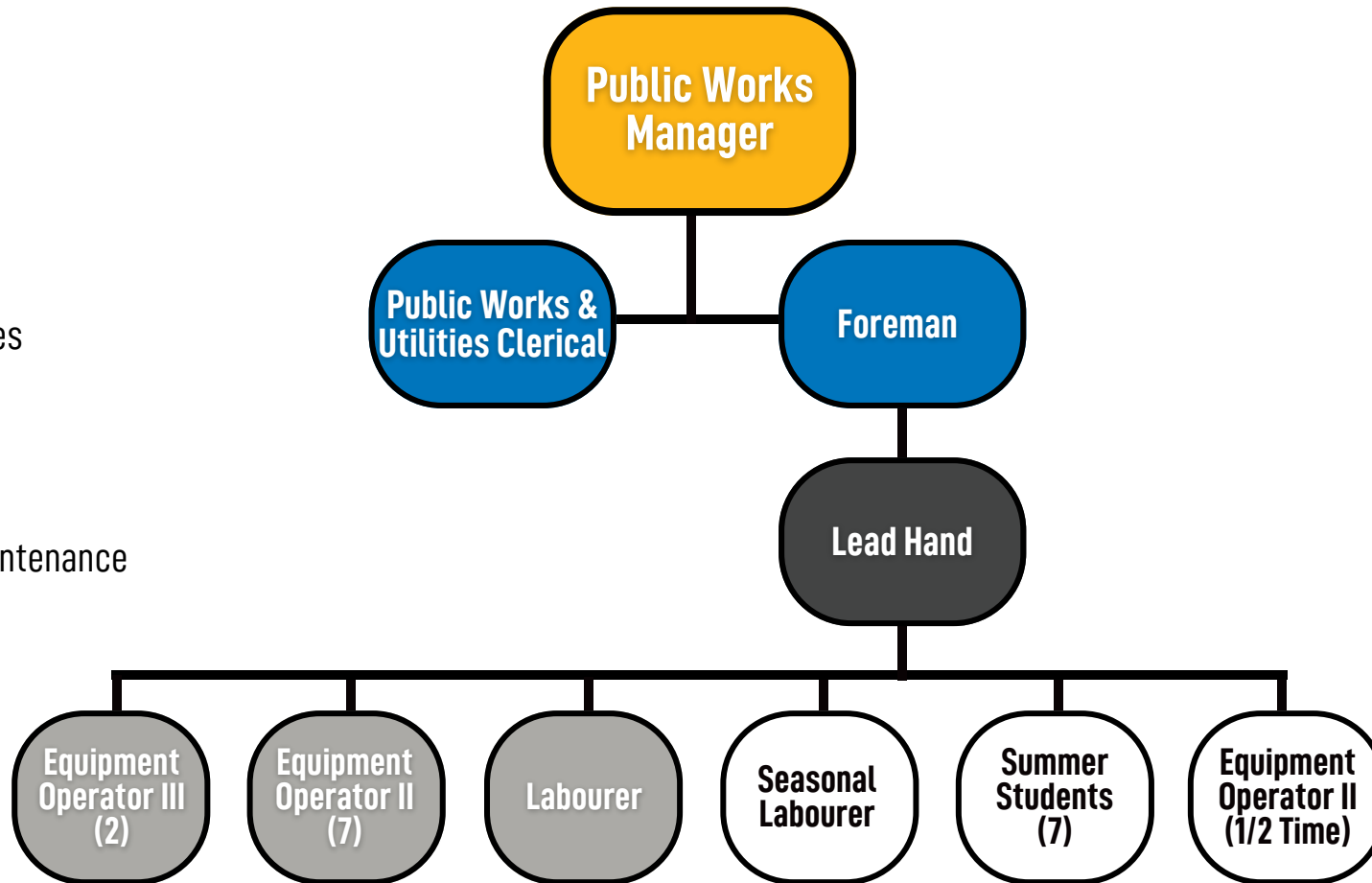


	2025	2026	2027	2028
PLANNING	Budget	Budget	Budget	Budget
Revenue				
User fees and sales of goods and services	1,300	1,265	1,100	1,100
Fines, Licenses, Permits and Penalties	76,000	92,975	80,500	80,500
Other income	1,500	3,366	2,500	2,500
Total Revenue	78,800	97,606	84,100	84,100
Expenditures				
Employee Benefits	41,349	37,789	38,342	38,897
Salaries & Wages	114,830	120,919	124,701	128,491
Total Staff Costs	156,179	158,708	163,043	167,388
Contracted Services	23,650	50,618	25,618	25,618
Materials, Goods, Supplies and Utilities	10,200	10,300	5,800	5,800
Purchases From Other Governments	250	250	250	250
Other transactions	-	-	-	-
Total Operational Costs	34,100	61,168	31,668	31,668
Total Expenditures	190,279	219,876	194,711	199,056
Net Revenue Over Expenditures	(111,479)	(122,270)	(110,611)	(114,956)
Net InterFund Transfers				
Transfer to Reserves	-	-	-	-
Transfers from Reserves	2,450	2,450	-	-
Total Interfund Transfers	2,450	2,450	-	-
Net Surplus (Deficit)	(109,029)	(119,820)	(110,611)	(114,956)

Public Works

Responsible for:

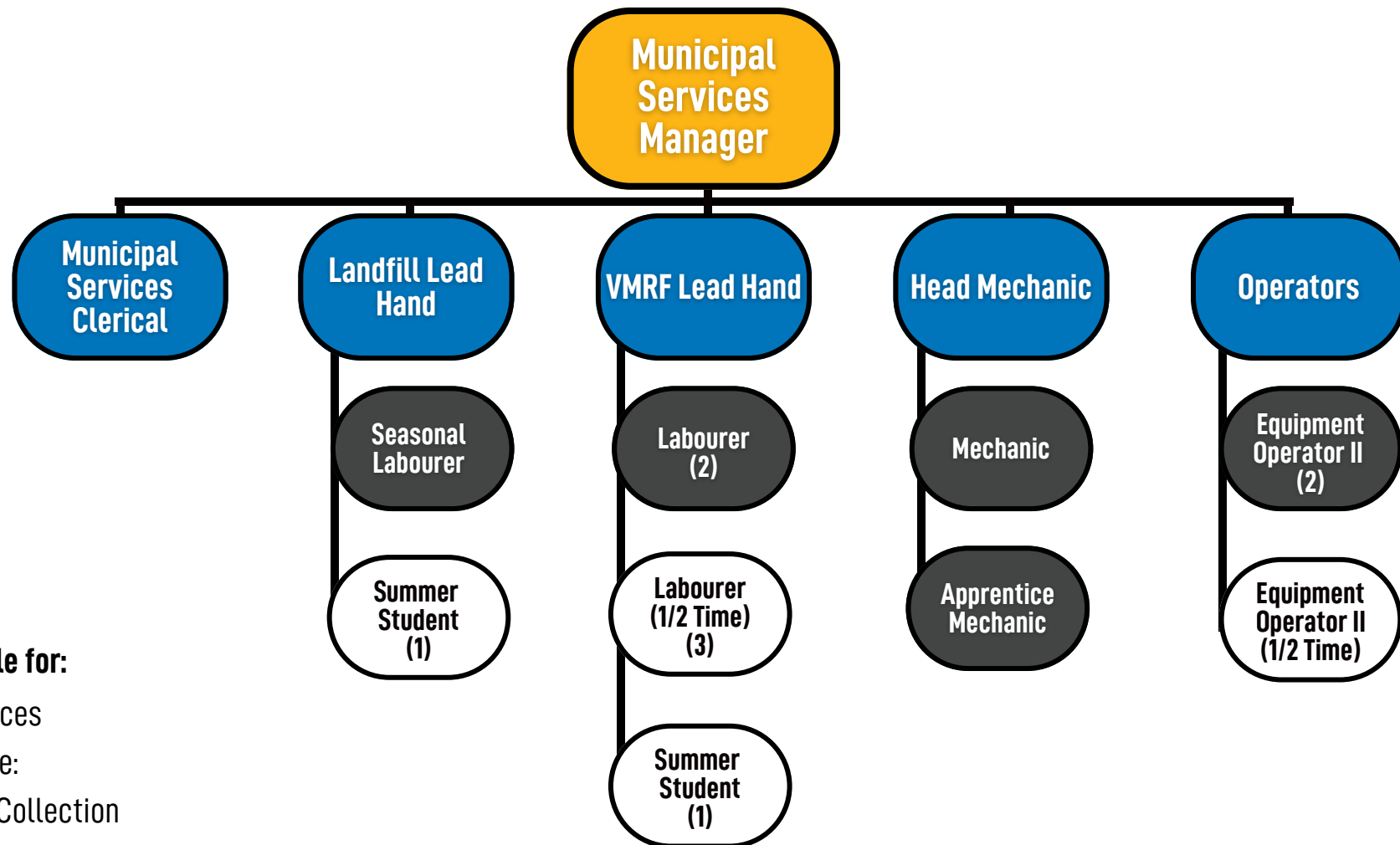
Roads
Municipal Properties
Airport
Storm Sewer
Cemetery
Water & Sewer Maintenance





		2026	2027	2028
PUBLIC WORKS	2025 Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	430,000	568,250	431,000	431,000
Government Transfers	4,500	34,500	4,500	4,500
Other Income	22,051	24,440	23,360	23,731
Total Revenue	456,551	627,191	458,862	459,234
Expenditures				
Employee Benefits	211,345	188,705	190,641	192,144
Salaries & Wages	820,018	848,372	862,768	873,752
Total Staff Costs	1,031,363	1,037,077	1,053,409	1,065,896
Contracted Services	475,800	471,262	415,062	438,062
Materials, Goods, Supplies and Utilities	817,900	989,000	896,330	900,703
Interest on Long-term Debt	18,139	12,230	7,077	4,600
Other Transactions	-	-	-	-
Total Operational Costs	1,311,839	1,472,492	1,318,469	1,343,365
Total Expenditures	2,343,202	2,509,569	2,371,878	2,409,261
Net Revenue Over Expenditures	(1,886,651)	(1,882,378)	(1,913,016)	(1,950,027)
Net InterFund Transfers				
Debt Repayment	(208,449)	(214,359)	(55,758)	(58,236)
Transfer to Reserves	(185,000)	(189,000)	(189,000)	(189,000)
Transfers from Reserves	295,000	291,700	5,000	5,000
Capital from Operations	(413,642)	(350,500)	(513,000)	(922,500)
Total Interfund Transfers	(512,091)	(462,159)	(752,758)	(1,164,736)
Net Surplus (Deficit)	(2,398,742)	(2,344,536)	(2,665,774)	(3,114,763)

Municipal Services



Responsible for:

Fleet Services

Solid Waste:

Garbage Collection

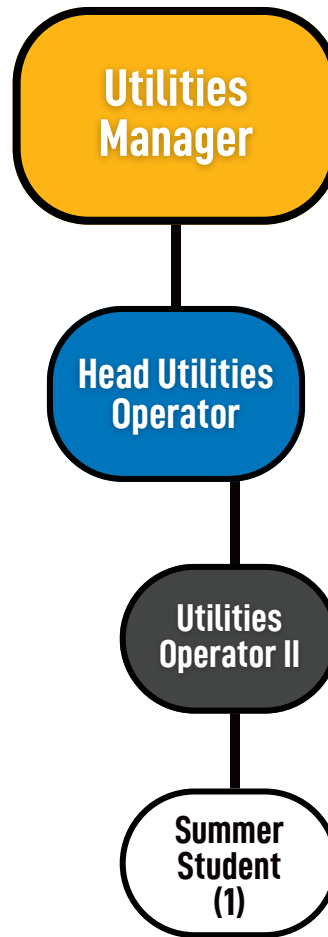
Landfill

Recycling



	2025	2026	2027	2028
MUNICIPAL SERVICES	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	929,000	1,204,150	1,079,000	1,079,000
Government Transfers	80,796	79,602	79,602	79,602
Other Income	131,400	116,260	29,100	29,100
Total Revenue	1,141,196	1,400,012	1,187,702	1,187,702
Expenditures				
Employee Benefits	264,198	241,598	240,202	241,638
Salaries & Wages	1,112,440	1,139,331	1,149,874	1,158,924
Total Staff Costs	1,376,638	1,380,928	1,390,076	1,400,562
Contracted Services	189,668	370,860	412,953	359,326
Materials, Goods, Supplies and Utilities	223,800	278,700	240,700	240,700
Other Transactions	550	500	500	500
Total Operational Costs	414,018	650,060	654,153	600,526
Total Expenditures	1,790,656	2,030,989	2,044,229	2,001,088
Net Revenue Over Expenditures	(649,460)	(630,977)	(856,527)	(813,386)
Net InterFund Transfers				
Transfer to Reserves	(130,000)	(140,000)	(140,000)	(140,000)
Transfers from Reserves	120,000	150,000	60,000	-
Capital from Operations	(161,000)	(160,000)	(239,000)	(389,000)
Total Interfund Transfers	(171,000)	(150,000)	(319,000)	(529,000)
Net Surplus (Deficit)	(820,460)	(780,977)	(1,175,527)	(1,342,386)

Utilities



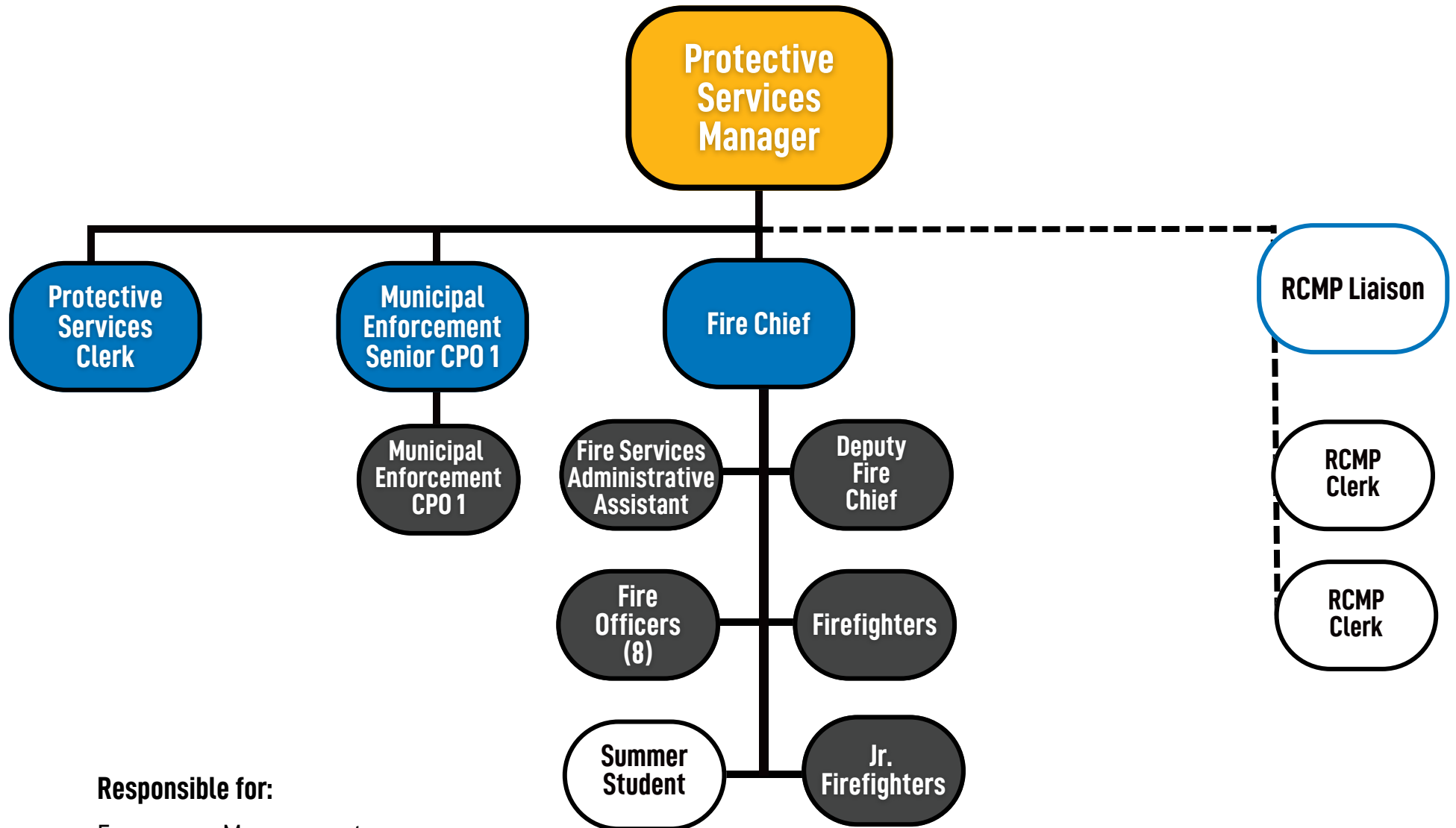
Responsible for:

Water Operations
Sanitary Sewer Operations
Water Services Contracts



	2025	2026	2027	2028
UTILITIES	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	2,610,500	2,861,050	2,581,020	2,631,560
Other Income	-	-	-	-
Total Revenue	2,610,500	2,861,050	2,581,020	2,631,560
Expenditures				
Employee Benefits	150,212	133,798	135,887	137,500
Salaries & Wages	552,863	580,740	595,660	607,975
Total Staff Costs	703,075	714,538	731,547	745,475
Bank Charges and Interest				
Contracted Services	481,000	354,427	457,927	457,927
Materials, Goods, Supplies and Utilities	1,528,000	1,444,300	1,445,475	1,466,502
Interest on Long-term Debt	8,601	61,991	58,389	505,634
Other Transactions	200	200	200	200
Total Operational Costs	2,017,801	1,860,918	1,961,991	2,430,263
Total Expenditures	2,720,876	2,575,456	2,693,538	3,175,738
Net Revenue Over Expenditures	(110,376)	285,594	(112,518)	(544,178)
Net InterFund Transfers				
Debt Repayment	(37,508)	(84,452)	(88,054)	(91,810)
Transfer to Reserves	-	26,500	-	-
Transfers from Reserves	-	-	-	-
Capital from Operations	(67,000)	(99,825)	(187,500)	(390,000)
Total Interfund Transfers	(104,508)	(157,777)	(275,554)	(481,810)
Net Surplus (Deficit)	(214,884)	127,817	(388,071)	(1,025,988)

Protective Services



Responsible for:

Emergency Management
Occupational Health & Safety



	2025	2026	2027	2028
SAFETY & EMERGENCY MANAGEMENT	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	-	-	-	-
Government Transfers	-	-	-	-
Fines, Licenses, Permits and Penalties	-	-	-	-
Other Income	5,000	-	-	-
Total Revenue	5,000	-	-	-
Expenditures				
Employee Benefits	-	-	-	-
Salaries & Wages	39,415	73,740	75,527	76,524
Total Staff Costs	39,415	73,740	75,527	76,524
Contracted Services	25,000	16,000	16,000	16,000
Materials, Goods, Supplies and Utilities	6,700	7,500	3,500	3,500
Purchases From Other Governments	-	-	-	-
Interest on Long-term Debt	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-
Other Transactions	-	-	-	-
Total Operational Costs	31,700	23,500	19,500	19,500
Total Expenditures	71,115	97,240	95,027	96,024
Net Operating deficit	(66,115)	(97,240)	(95,027)	(96,024)
Net InterFund Transfers				
Debt Repayment	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfers from Reserves	-	-	-	-
Capital from Operations	-	-	-	-
Total Interfund Transfers	-	-	-	-
Net Surplus (Deficit)	(66,115)	(97,240)	(95,027)	(96,024)



	2025	2026	2027	2028
FIRE	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	110,000	110,000	110,000	110,000
Government Transfers	81,760	81,760	81,760	81,760
Fines, Licenses, Permits and Penalties	-	-	20,000	-
Other Income	750	750	750	750
Total Revenue	192,510	192,510	212,510	192,510
Expenditures				
Employee Benefits	67,374	60,515	60,758	60,818
Salaries & Wages	329,769	336,641	341,304	344,288
Total Staff Costs	397,143	397,156	402,062	405,106
Contracted Services	113,156	86,400	86,400	86,400
Materials, Goods, Supplies and Utilities	186,535	72,000	94,000	62,000
Purchases From Other Governments	-	-	-	-
Interest on Long-term Debt	1,421	287	-	-
Transfers to Local Boards and Agencies	-	-	-	-
Other Transactions	-	-	-	-
Total Operational Costs	301,112	158,687	180,400	148,400
Total Expenditures	698,255	555,843	582,462	553,506
Net Operating deficit	(505,745)	(363,333)	(369,952)	(360,996)
Net InterFund Transfers				
Debt Repayment	(54,220)	(27,534)	-	-
Transfer to Reserves	(80,000)	(80,000)	(80,000)	(80,000)
Transfers from Reserves	-	-	-	-
Capital from Operations	-	-	-	-
Total Interfund Transfers	(134,220)	(107,534)	(80,000)	(80,000)
Net Surplus (Deficit)	(639,965)	(470,867)	(449,952)	(440,996)



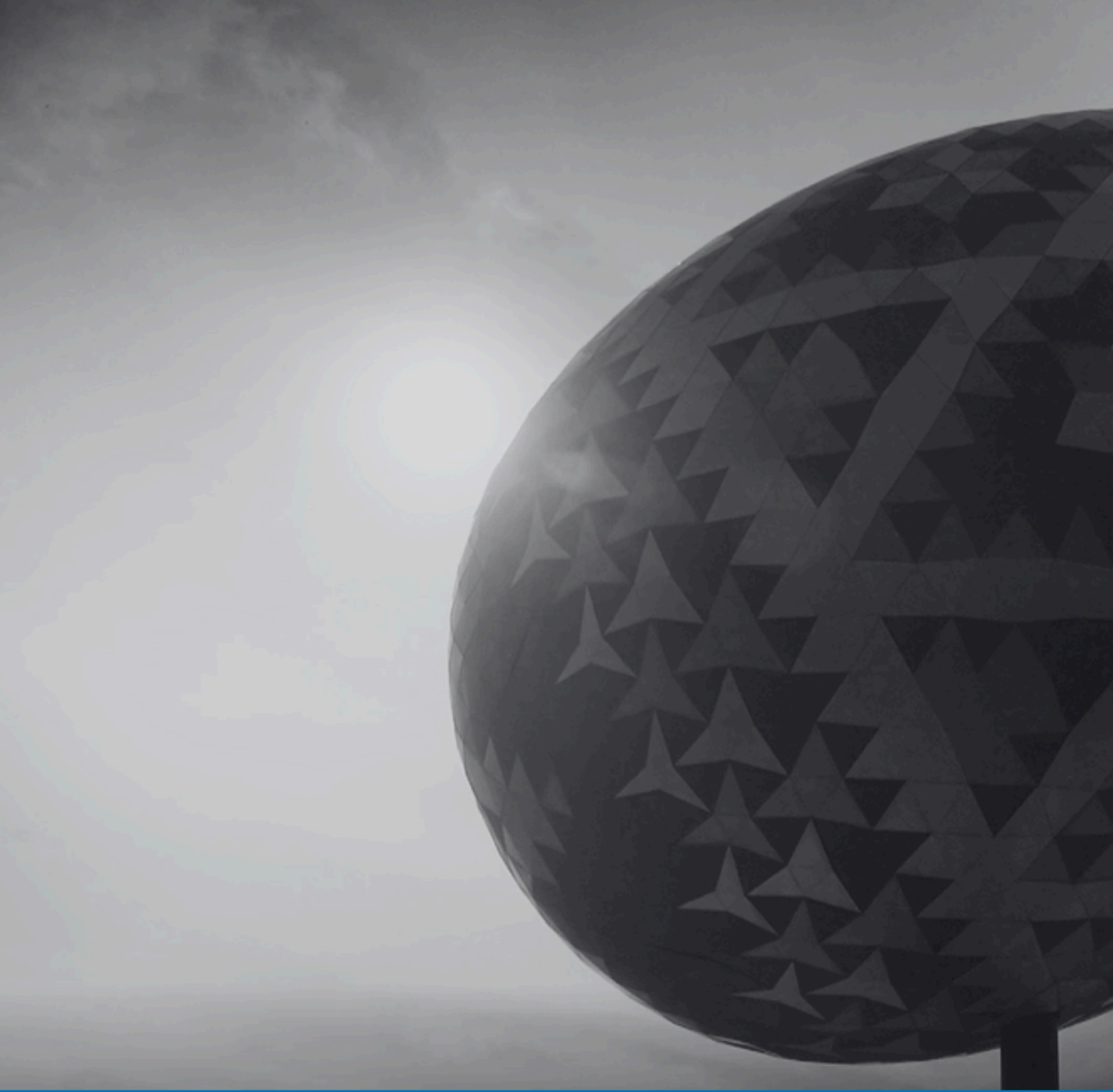
	2025	2026	2027	2028
POLICING	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	8,400	8,400	8,400	8,400
Government Transfers	345,664	345,664	345,664	345,664
Fines, Licenses, Permits and Penalties	45,000	50,000	50,000	50,000
Other Income	-	-	-	-
Total Revenue	399,064	404,064	404,064	404,064
Expenditures				
Employee Benefits	51,874	56,266	56,266	56,266
Salaries & Wages	150,852	184,643	184,643	184,643
Total Staff Costs	202,726	240,909	240,909	240,909
Contracted Services	8,615	6,000	6,000	6,000
Materials, Goods, Supplies and Utilities	200	-	-	-
Purchases From Other Governments	1,507,414	1,618,907	1,618,907	1,618,907
Interest on Long-term Debt	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-
Other Transactions	-	-	-	-
Total Operational Costs	1,516,229	1,624,907	1,624,907	1,624,907
Total Expenditures	1,718,955	1,865,816	1,865,816	1,865,816
Net Operating deficit	(1,319,891)	(1,461,752)	(1,461,752)	(1,461,752)
Net InterFund Transfers				
Debt Repayment	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfers from Reserves	367,097	258,176	-	-
Capital from Operations	-	-	-	-
Total Interfund Transfers	367,097	258,176	-	-
Net Surplus (Deficit)	(952,794)	(1,203,576)	(1,461,752)	(1,461,752)



	2025	2026	2027	2028
MUNICIPAL ENFORCEMENT	Budget	Budget	Budget	Budget
Revenue				
User Fees and Sales of Goods and Services	144,338	147,459	147,459	147,459
Government Transfers	-	-	-	-
Fines, Licenses, Permits and Penalties	15,000	20,000	20,000	20,000
Other Income	12,500	12,500	12,500	12,500
Total Revenue	171,838	179,959	179,959	179,959
Expenditures				
Employee Benefits	69,329	58,574	59,540	60,385
Salaries & Wages	249,529	257,814	265,417	271,822
Total Staff Costs	318,858	316,388	324,957	332,207
Contracted Services	56,136	45,574	35,772	36,231
Materials, Goods, Supplies and Utilities	31,950	45,250	33,550	33,550
Purchases From Other Governments	-	-	-	-
Interest on Long-term Debt	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-
Other Transactions	-	-	-	-
Total Operational Costs	88,086	90,824	69,322	69,781
Total Expenditures	406,944	407,212	394,279	401,988
Net Operating deficit	(235,106)	(227,253)	(214,320)	(222,029)
Net InterFund Transfers				
Debt Repayment	0	0	-	-
Transfer to Reserves	(20,000)	(20,000)	(20,000)	(20,000)
Transfers from Reserves	-	-	-	-
Capital from Operations	-	-	-	-
Total Interfund Transfers	(20,000)	(20,000)	(20,000)	(20,000)
Net Surplus (Deficit)	(255,106)	(247,253)	(234,320)	(242,029)

**REPLACEMENT PROJECTS - 2026**

DEPARTMENT/AREA	DESCRIPTION	COST	FUNDED	FUNDED FROM	TAX
			FROM GRANT	OPERATING	
			REVENUE	RESERVE	FUNDED
Community Engagement & Economic Dev	Wayfinding Project	100,000	-	-	100,000
Community Engagement & Economic Dev	Banner Replacement	6,500	-	-	6,500
Parks	South Side Trail Enhancements	30,000	-	-	30,000
Facilities	Unspecified Replacement Projects	50,000	-	-	50,000
Facilities	Social Centre Upgrades	50,000	-	-	50,000
Roads	Local Asphalt Repairs	100,000	-	-	100,000
TOTAL REPLACEMENT PROJECTS		336,500	-	-	336,500



5 YEAR

CAPITAL PLAN



2026 CAPITAL FUNDING SOURCES

DEPARTMENT	DESCRIPTION	COST	GRANT FUNDED	RESERVE FUNDED	TAX FUNDED CAPITAL
Cemetery	Cemetery Runner	8,000	-	-	8,000
Sanitary Sewer	Manhold Tripod	7,500	-	-	7,500
Landfill	Crawler Loader Repairs	150,000	-	150,000	-
Landfill	Landfill Lawn Tractor	10,000	-	-	10,000
Water/Sanitary	NW Sewer Lift Building & Water Control Upgrade	182,000	142,175	-	39,825
Sanitary Sewer	NW Sewer Lift Station Spare Pump	60,000	-	-	60,000
Sanitary Sewer	Manhole Replacement Program	120,000	120,000	-	-
Sanitary Sewer	Sewer Lining Program	160,000	160,000	-	-
Roads	Articulating Plow Blade	50,000	-	-	50,000
Roads	Pave Coldmix Roads	150,000	150,000	-	-
Roads	Capital Works 2026 - 45A Ave	943,000	943,000	-	-
Airport	Runway Overlay	1,139,000	854,000	285,000	-
TOTAL CAPITAL FUNDING		2,979,500	2,369,175	435,000	175,325



5 YEAR CAPITAL PLAN		2026	2027	2028	2029	2030
Cemetery	Cemetery Runner	8,000				
Sanitary Sewer	Manhold Tripod	7,500				
Landfill	Landfill Lawn Tractor	10,000				
Sanitary Sewer	NW Sewer Lift Station Spare Pump	60,000				
Sanitary Sewer	Manhole Replacement Program	120,000				
Sanitary Sewer	Sewer Lining Program	160,000				
Sanitary Sewer/Utilities	NW Sewer Lift Building & Water Control Upgrade	182,000				
Roads	Articulating Plow Blade	50,000				
Roads	Pave Coldmix Roads	150,000				
Roads	Capital Works 2026 - 45A Ave	943,000				
Airport	Airport Overlay	1,139,000				
Fire	Command		100,000			
Arena	Ice Resurfacer		165,000			
Roads	Hot Pour Machine		100,000			
Cemetery	Trackhoe		95,000			
Roads	End Dump Trailer		115,000			
Landfill	1/2 Ton		60,000			
Landfill	Redesign		100,000			
Parks & Rec	1/2 Ton		60,000			
Roads	45B Ave 52 Street to Maple Street		1,525,000			
Roads	Skid Steer			90,000		
Roads	Hydrovac Truck			700,000		
Fire	Tender 4			850,000		
Cemetery	Cemetery Master Plan			45,000		
Roads	Packer Attachment			45,000		
Roads	Phase II Egg Park Overlay			42,500		
Landfill	Redesign			100,000		
VMRF	Dry Van			40,000		
Roads	Hiway Ave East			689,000		
Roads	43 Avenue- 50-52 street			1,130,000		
Roads	1/2 Ton				60,000	
Roads	Grader				600,000	
Roads	Used Smooth Drum Packer				90,000	
VMRF	Baler				250,000	
Landfill	Redesign				100,000	
Roads	43 Ave 49-50 Street				482,000	
Roads	51 Street 43-44 Avenue				990,000	
Roads	Equipment Storage Building					2,000,000
Roads	Spray Patch Machine					145,000
Landfill	Redesign					100,000
Garbage	Solid Waste Truck					496,800
Fleet	1/2 Ton (Municipal Services)					60,000
Roads	Foxview Part 2, Phase 2					1,136,000
TOTAL		2,829,500	2,320,000	3,731,500	2,572,000	3,937,800
FUNDED BY						
Capital Grants		2,369,175	1,525,000	1,452,379	1,452,379	1,103,425
Operating Funds		155,500	410,000	729,121	369,621	2,834,375
Reserves		285,000	385,000	1,550,000	750,000	-
Debenture		-		-	-	-
TOTAL		2,809,675	2,320,000	3,731,500	2,572,000	3,937,800